

## SCALE OF RETAIL BANKING BUSINESS

STRONG CUSTOMER BASE

2.3<sub>mln+</sub> Number of customers  $\begin{array}{c} \textbf{290} \text{ k} \\ \textbf{Number of payroll customers} \end{array}$ 

c. 34% of employed (hired) population

LEADING BANK IN PAYMENTS

46%
Share of payment transactions performed with domestic cards\*

3Q20 results (+3.2%) YoY

c 1.0 mln

Average daily number of transactions in Bank of Georgia channels

9M20 results

STRONG RETAIL FRANCHISE

41 %
Market share in deposits

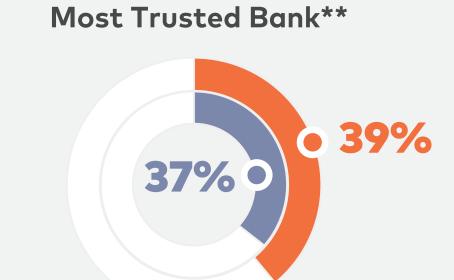
Sep-20 results

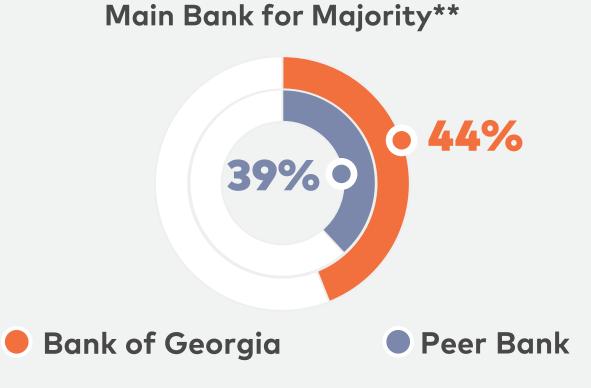
of individuals\*

38%

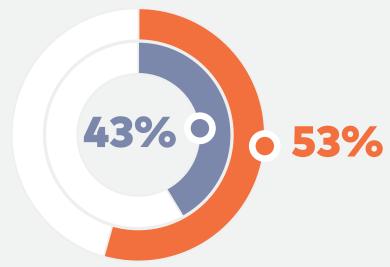
Market share in loans to individuals\*

Sep-20 results



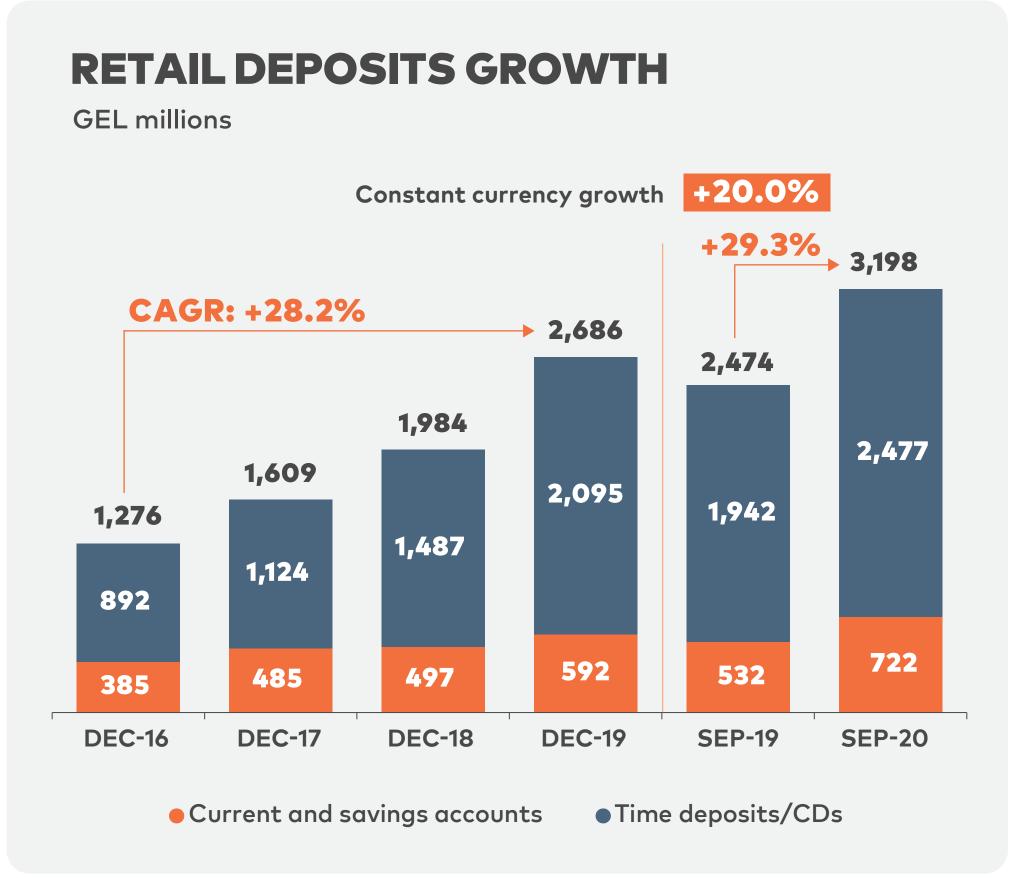


Main Bank for Generation Z\*\*



<sup>\*</sup> Based on National Bank of Georgia data | \*\* Based on IPM research (independent research company)





50%

Proportion of mortgage loans

+20%

Mortgage Loans YoY growth 77%

Proportion of time deposits

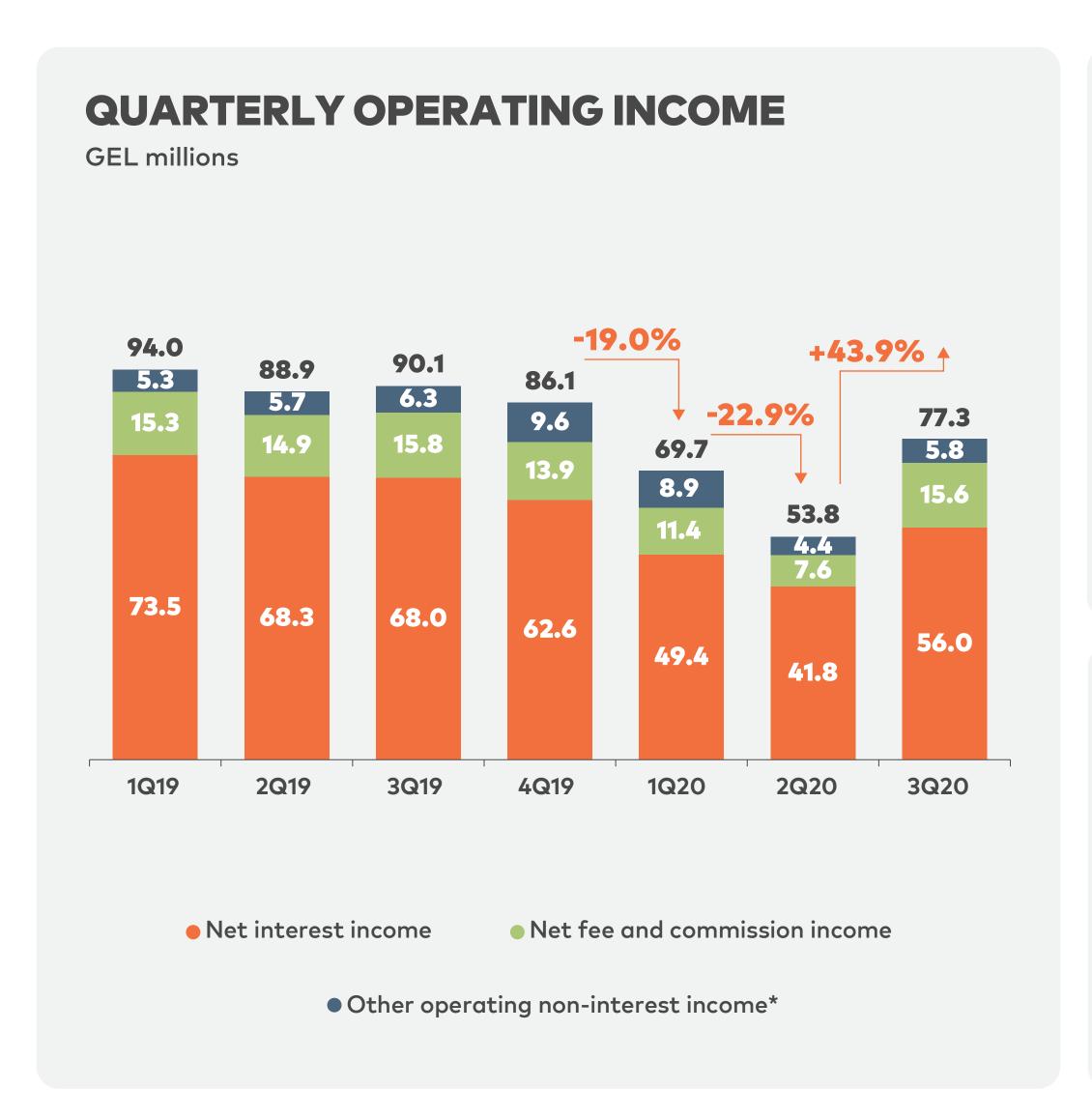
+28%

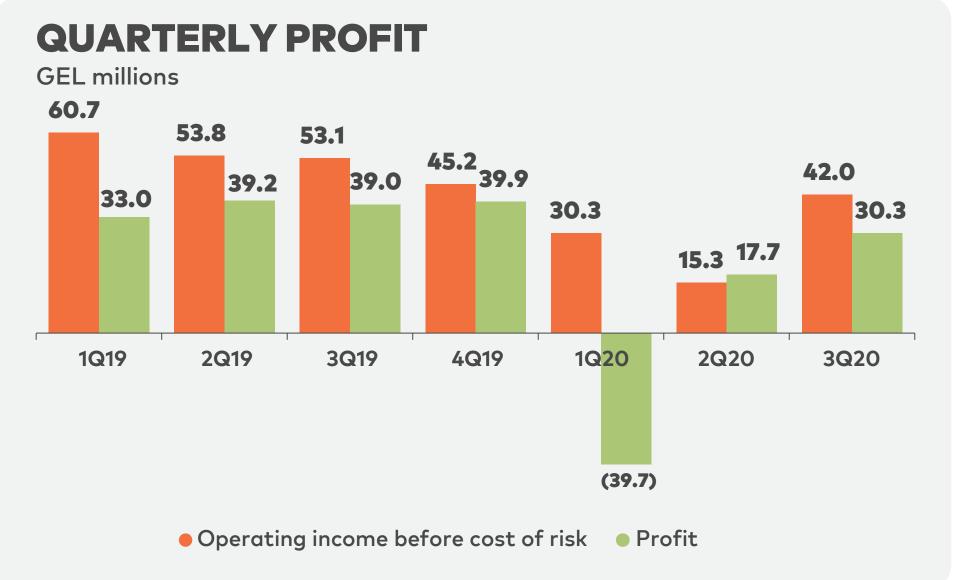
Time Deposits
YoY growth

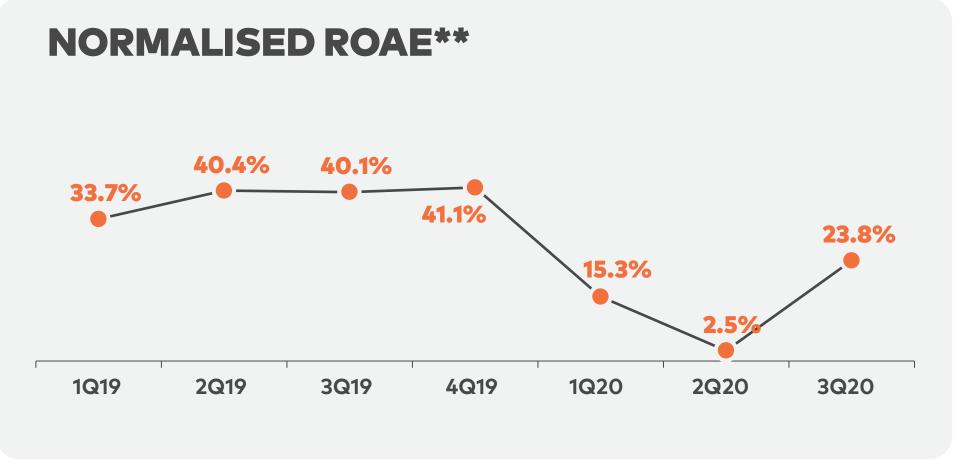
+36%

Current accounts
YoY growth

## OPERATING INCOME AND PROFITABILITY







<sup>\*</sup> Comprises net foreign currency gain and net other income

<sup>\*\* 1020, 2020</sup> and 3020 ROAE are normalised for cost of credit risk, one-off modification losses incurred on loan restructurings and COVID-19 related other one-off costs. 1019 and 2019 ROAE are adjusted for termination cost of former CEO and executive management

## STRATEGIC OBJECTIVE

# PREDICTING AND SATISFYING CUSTOMERS' NEEDS SEAMLESSLY THROUGH DIGITAL CHANNELS

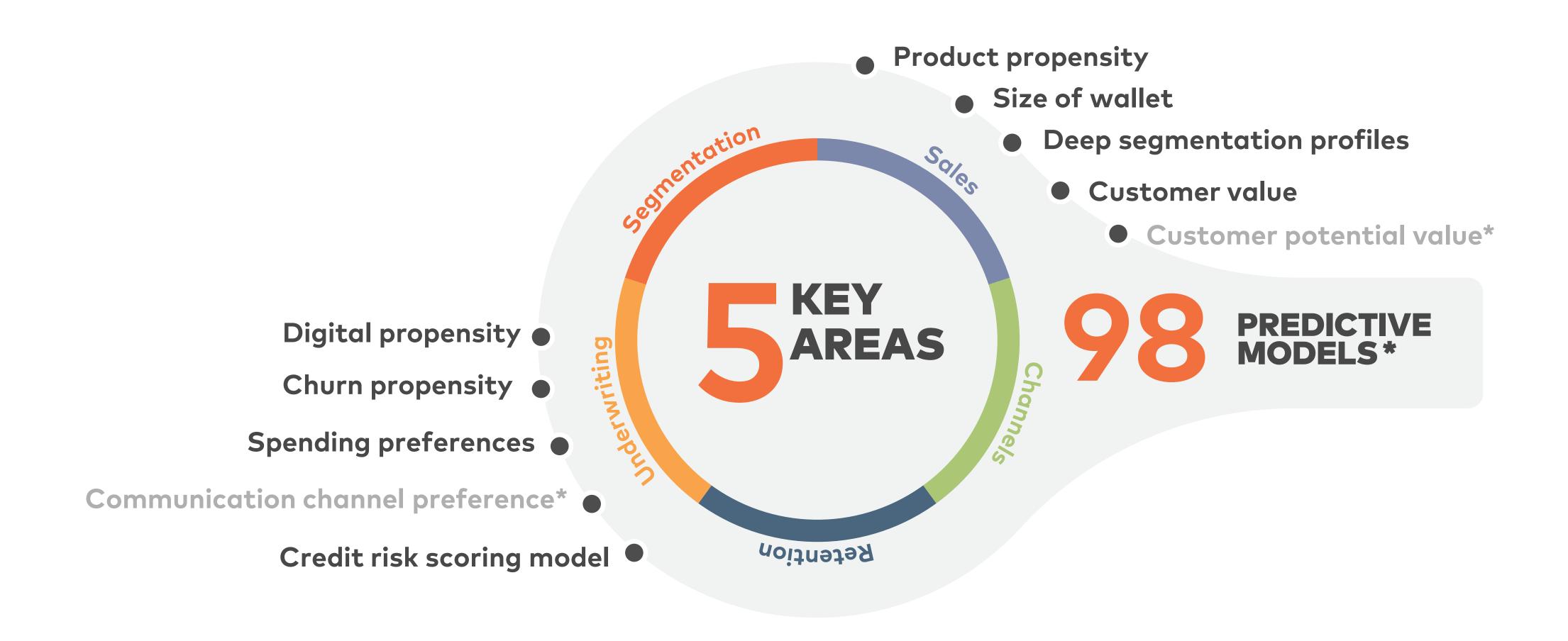
## **KEY PRIORITIES**











<sup>\* +10</sup> models are under development







12<sub>mln +</sub>

Unique offers to customers

8
Offers per unique customer

14%+
Contribution in total sales

15<sub>mln +</sub>
Unique offers to customers

7
Offers per unique customer

1mln +
Offers converted

3mln + Unique offers to customers

3
Offers per unique customer

**6**%+
Conversion rate

## IMPROVING OUR CAPABILITIES

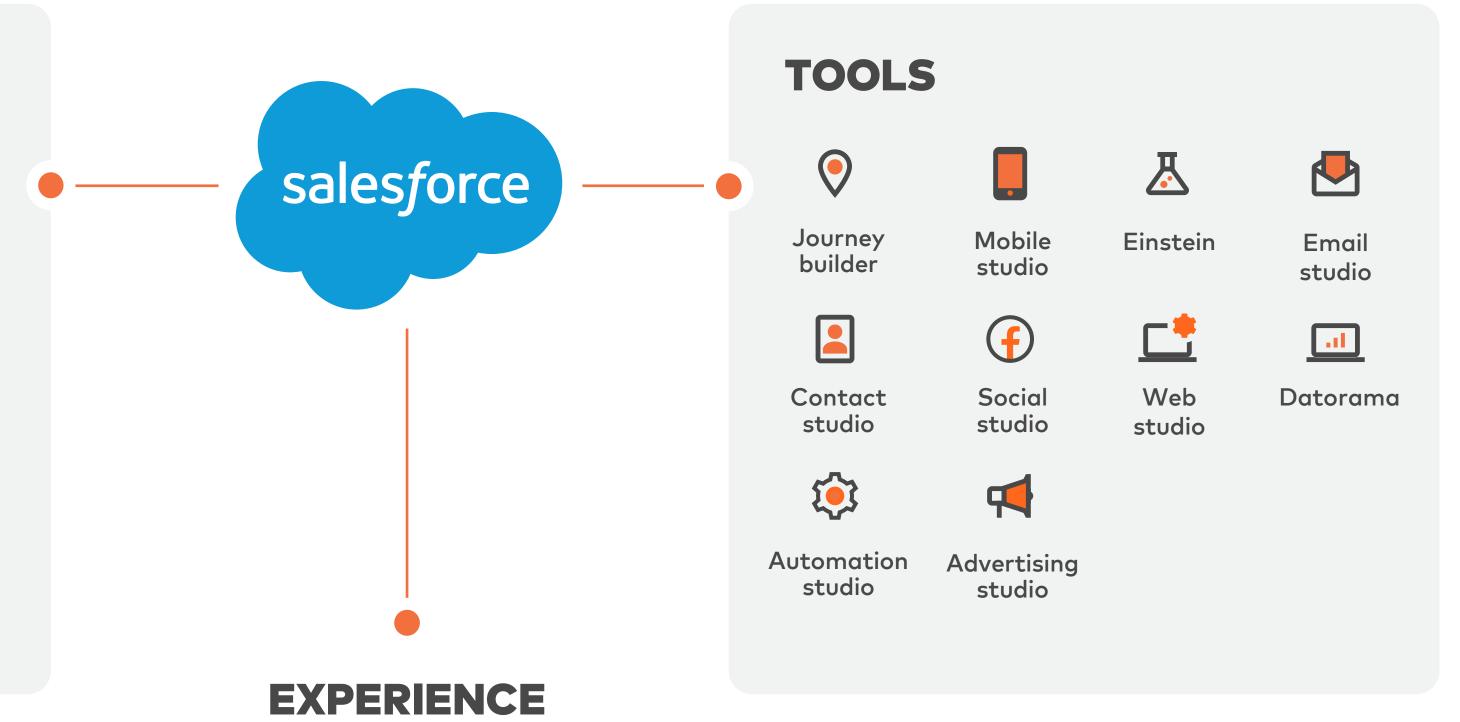
#### **COLLABORATION WITH THE WORLD'S LEADING**

#### **CUSTOMER RELATIONSHIP MANAGEMENT**

#### COMPANY

#### **OUR EXPECTATIONS**

- Better understanding of customers' needs
- Offering more relevant products
- Optimising our sales-driven activities
- Covering all communication channels with single solution
- More effectively tracking customers' activities and analysing data
- Building seamless business processes



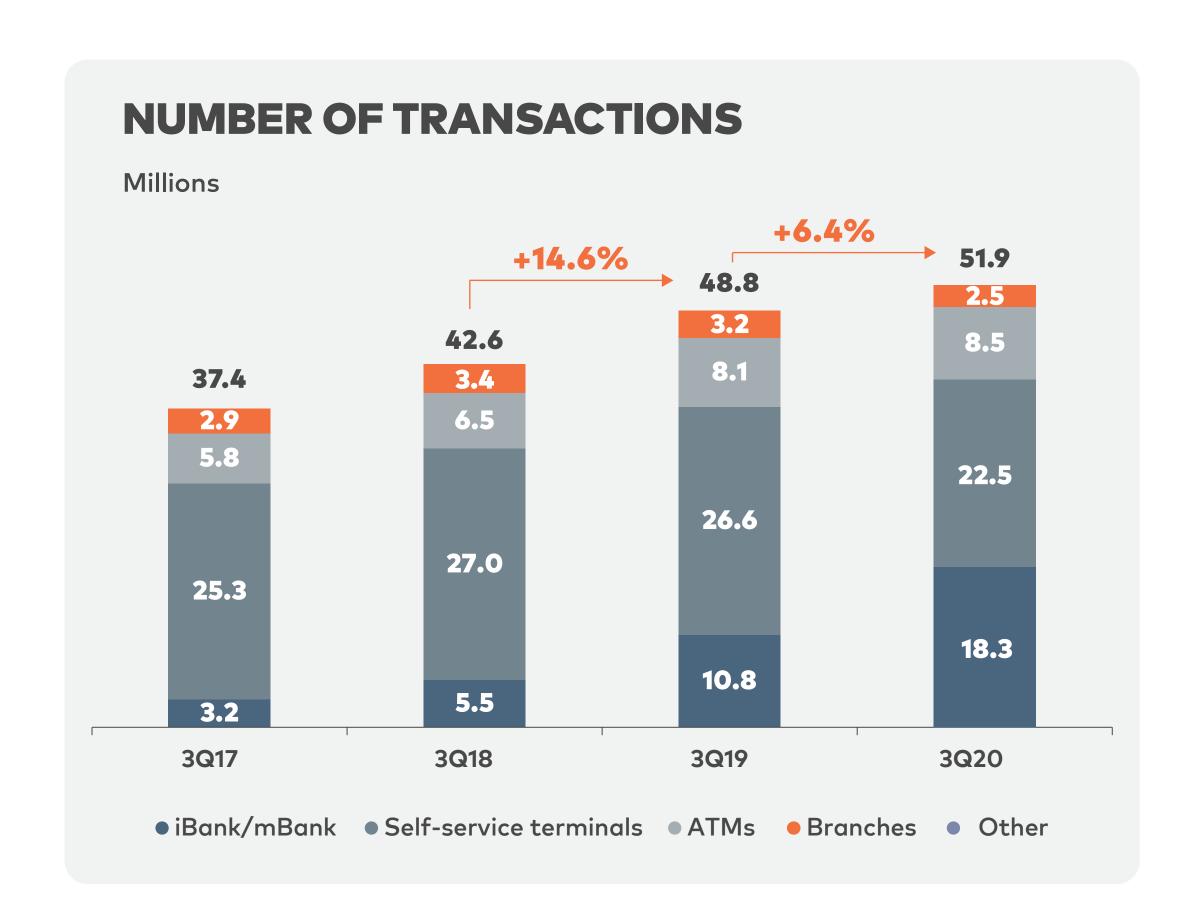
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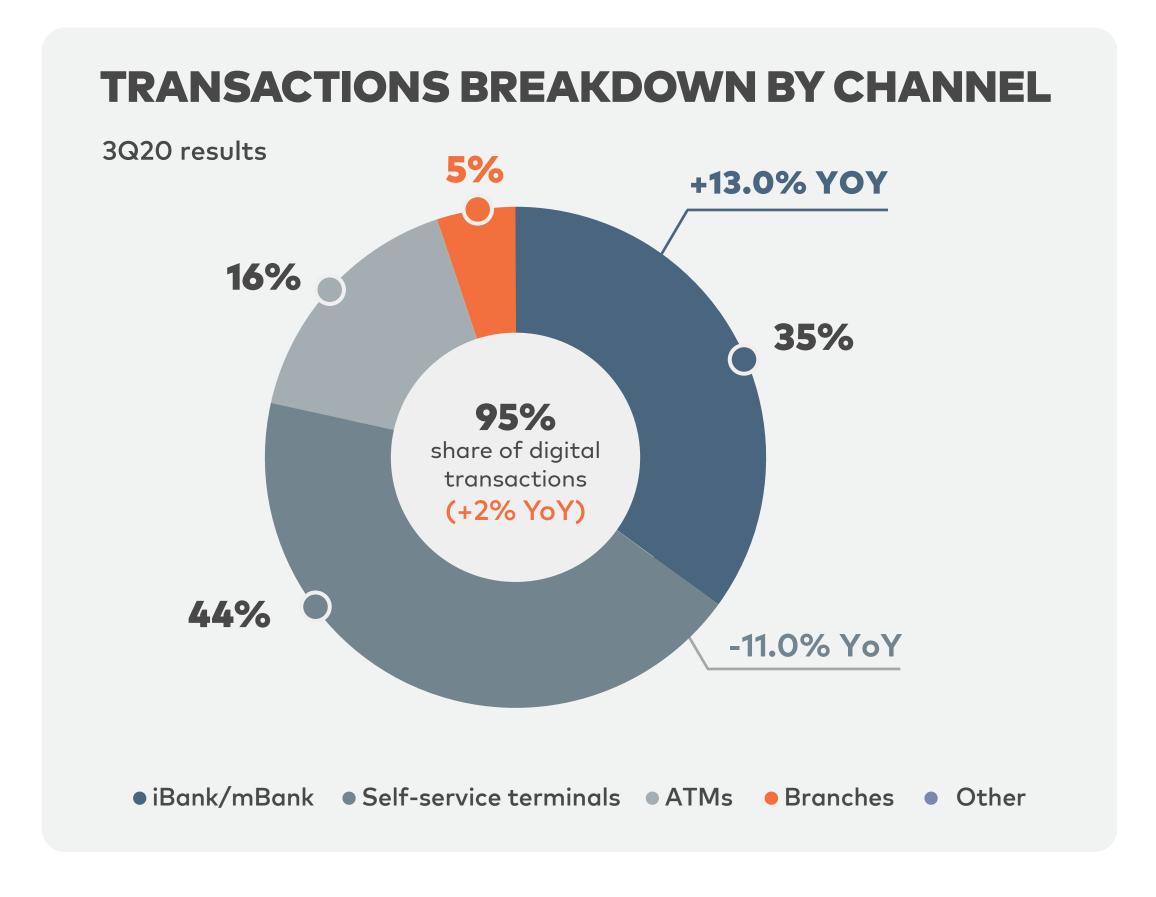
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## MULTICHANNEL PERFORMANCE





18 mln +

Transactions in mBank/iBank in 3Q20 +69% YoY

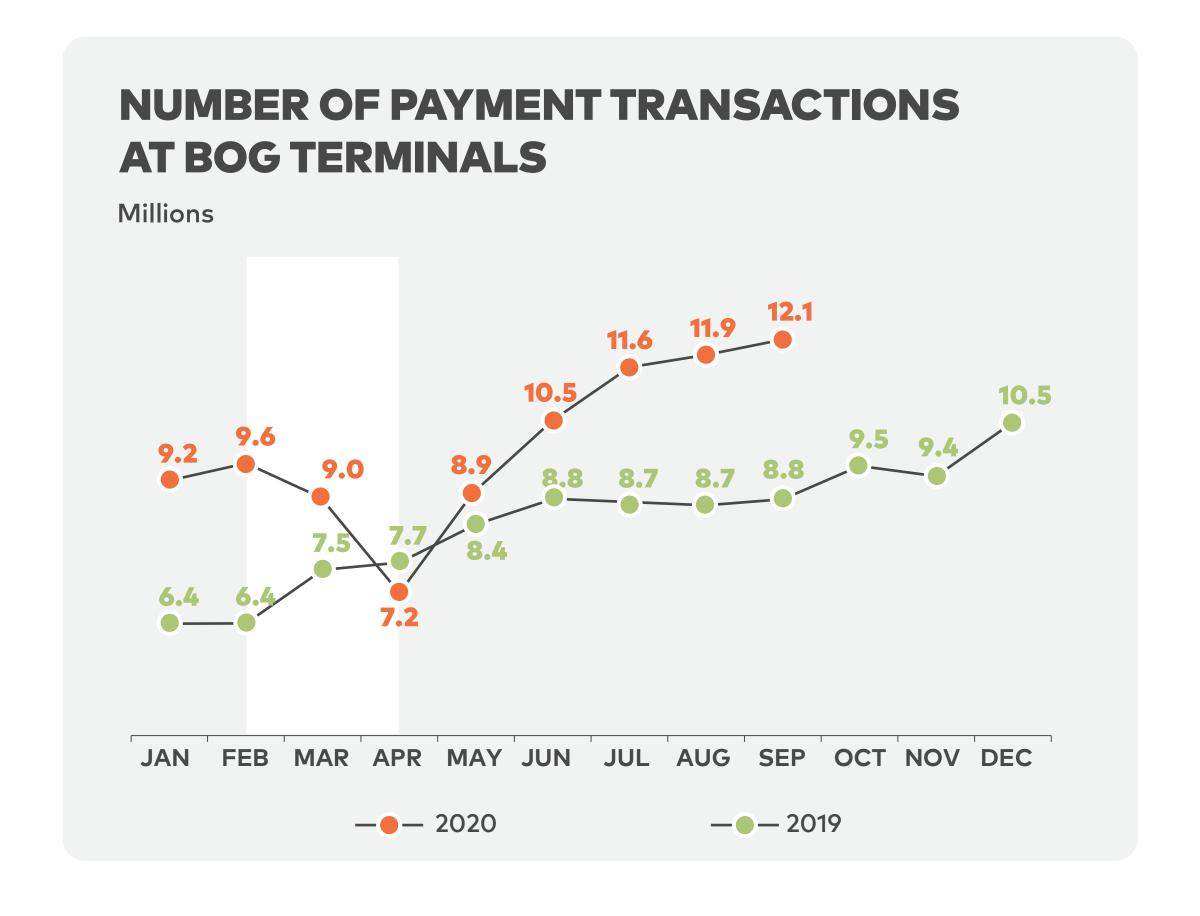
106 k +

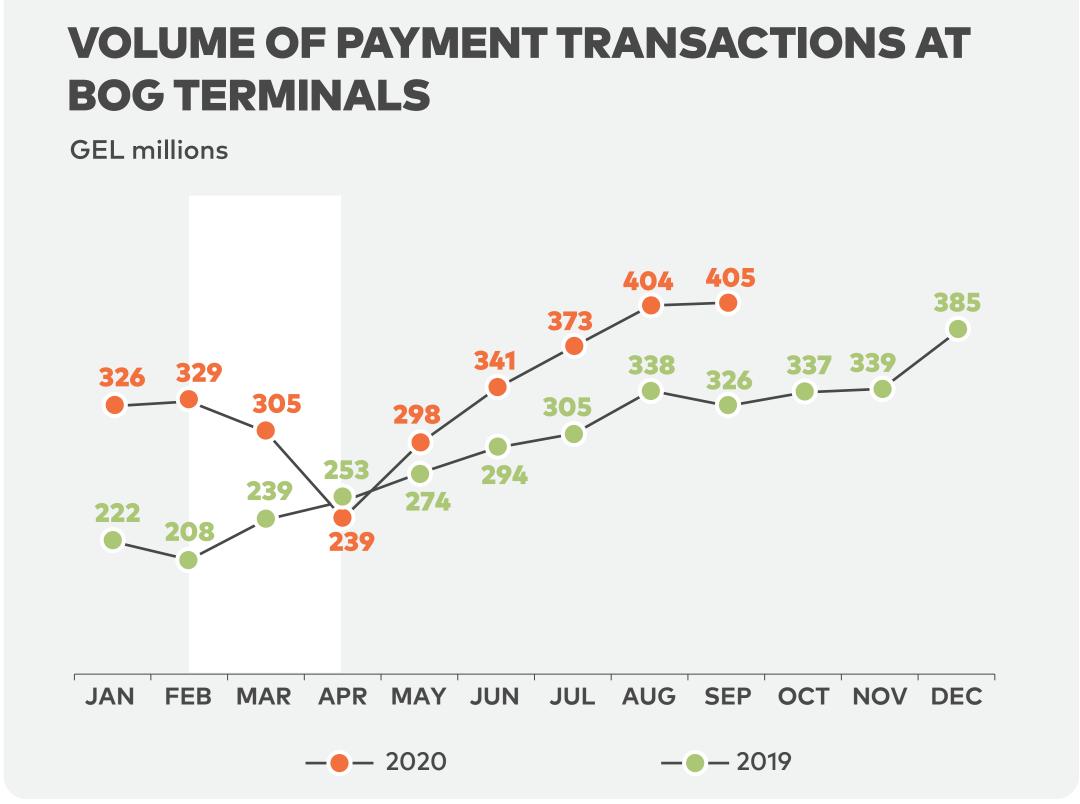
Products sold through mBank/iBank in 2020

38%

Share of sales-related transactions in branches







2.6 k
Acquired new merchants
+33% YTD growth

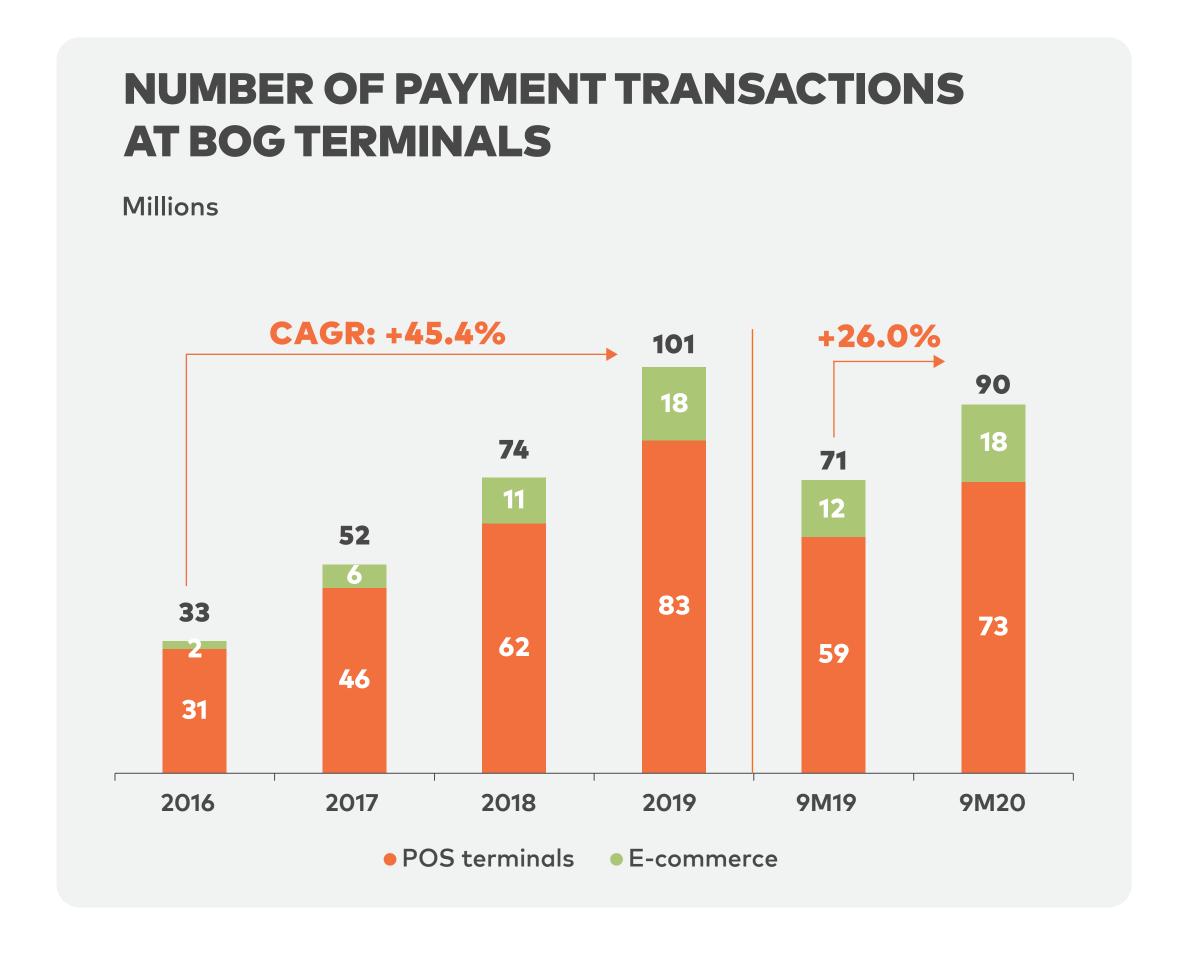
+ 81%

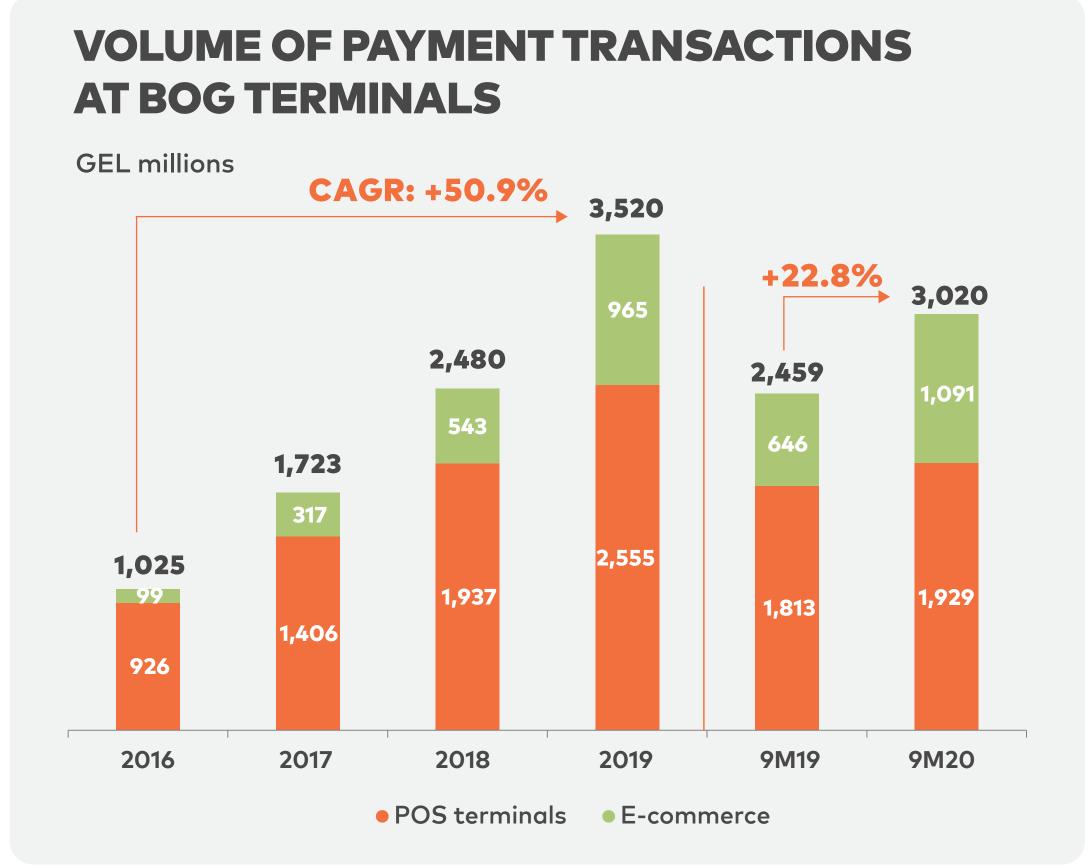
Growth of e-commerce merchants

YTD

Partnership contracts with international companies

New products and services launched





44%

BOG share in total number of payment transactions
3Q20 (+2% YoY)

48%

BOG share in number of transactions in POS terminals 3Q20 (+2% YoY) 42%

BOG share in total volume of payment transactions
3Q20 (+2% YoY)

45%

BOG share in volume of transactions in POS terminals 3Q20 (+1% YoY)

## SCALE OF OUR PAYMENT ECOSYSTEM

#### **PAYMENT SYSTEMS**

Exclusive provider of 4 international payment systems

American Express • Diners Club
• Discover • JCB

#### **PUBLIC TRANSPORT**

Exclusive provider of payment services to the public transportation network

Tbilisi and Batumi

23K+

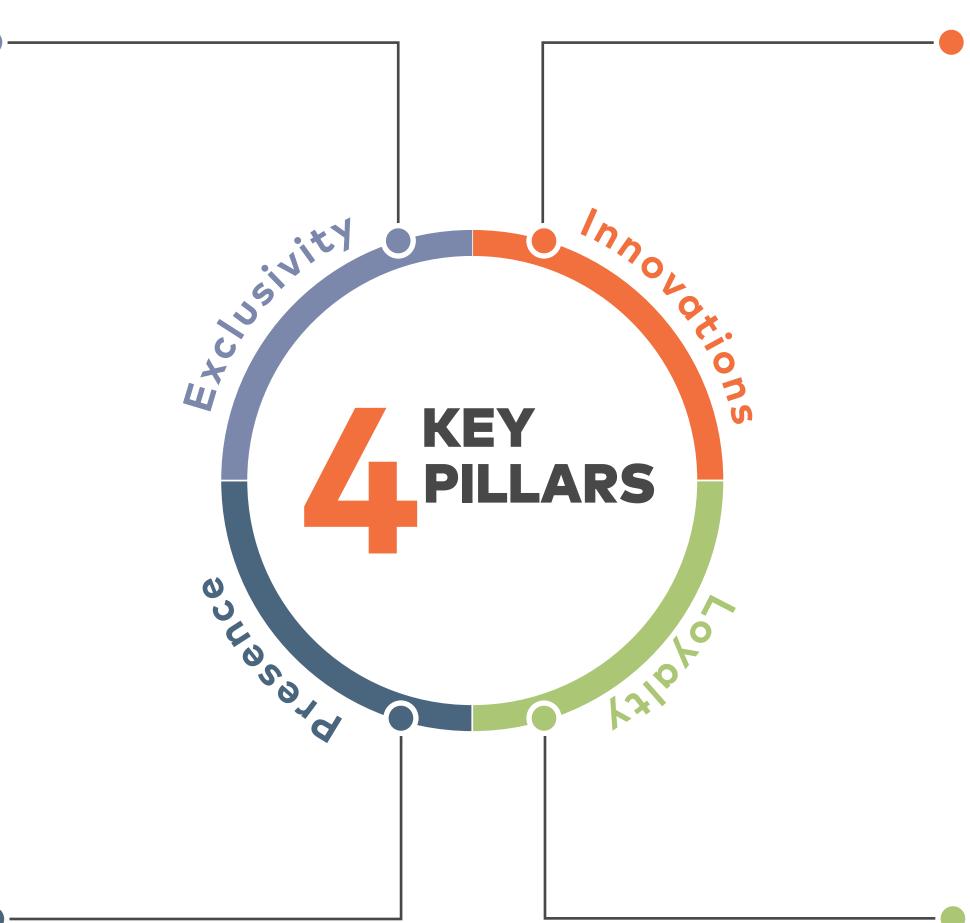
**Multifunctional POS terminals** 

3.1K+

Self-service terminals

2.3MLN+

Customers



#### **POS TERMINALS**

#### Multifunctionality

- Cash register
- Payment with cash advance
- Tip payment

#### **Availability**

POS application for smartphones

#### Variety

Apple Pay • Contactless Payments

Proprietary solution for Android • QR Pay

#### **E-COMMERCE**

Payments aggregation and settlement for international companies • Electronic invoicing

#### LOCAL PAYMENT SCHEME

Issuing local contactless chip cards for local PSPs and financial institutions

#### PLUS-LOYALTY PROGRAMME

BOG' strength compared to peer bank

# CUSTOMER EXPERIENCE

## **CUSTOMER EXPERIENCE MANAGEMENT**

## IN 2019 WE INVESTED IN #1 CUSTOMER EXPERIENCE MANAGEMENT PLATFORM



IMPROVE

**EVERY EXPERIENCE** 

100+

Small and large improvement projects identified and implemented

ENGAGE

**EVERY CUSTOMER** 

150<sub>k+</sub>

Customer responses collected and analysed

25<sub>k+</sub>

Customers consulted personally during close-the-loop process

ENGAGE

EVERY EMPLOYEE

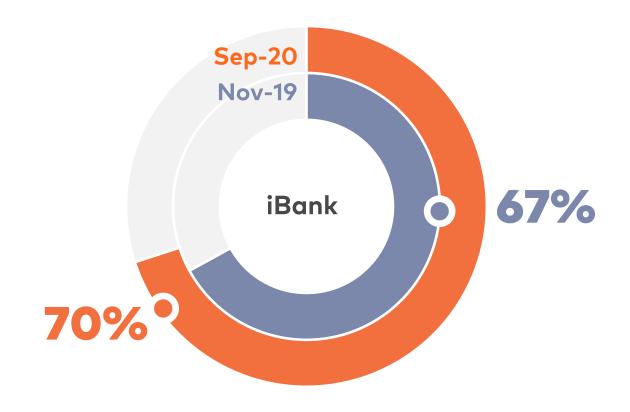
2<sub>k+</sub>

Employees will be on-boarded to Medallia by end of November 2020

## **ACHIEVEMENTS**

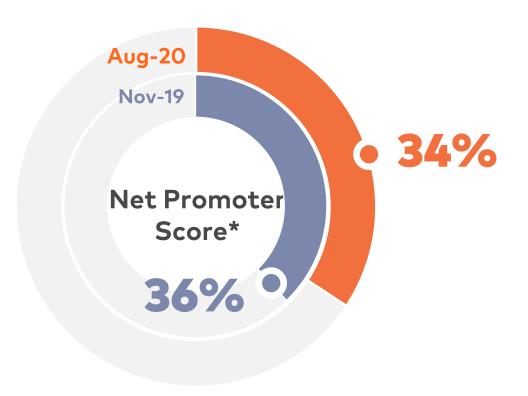
### **CHANNEL SATISFACTION**







### **NET PROMOTER SCORE**



<sup>\*</sup> Based on IPM research (independent research company)

## OPPORTUNITIES FOR FUTURE GROWTH







## **OPPORTUNITY**

## TO GAIN NEW CUSTOMERS AND KEEP THEM LOYAL FOR A LONG TIME



290<sub>k+</sub>

Cards for students and pupils with additional exclusive benefits



56+

Special campaigns for students and pupils in 2020

**10**+

Collaborative projects with universities

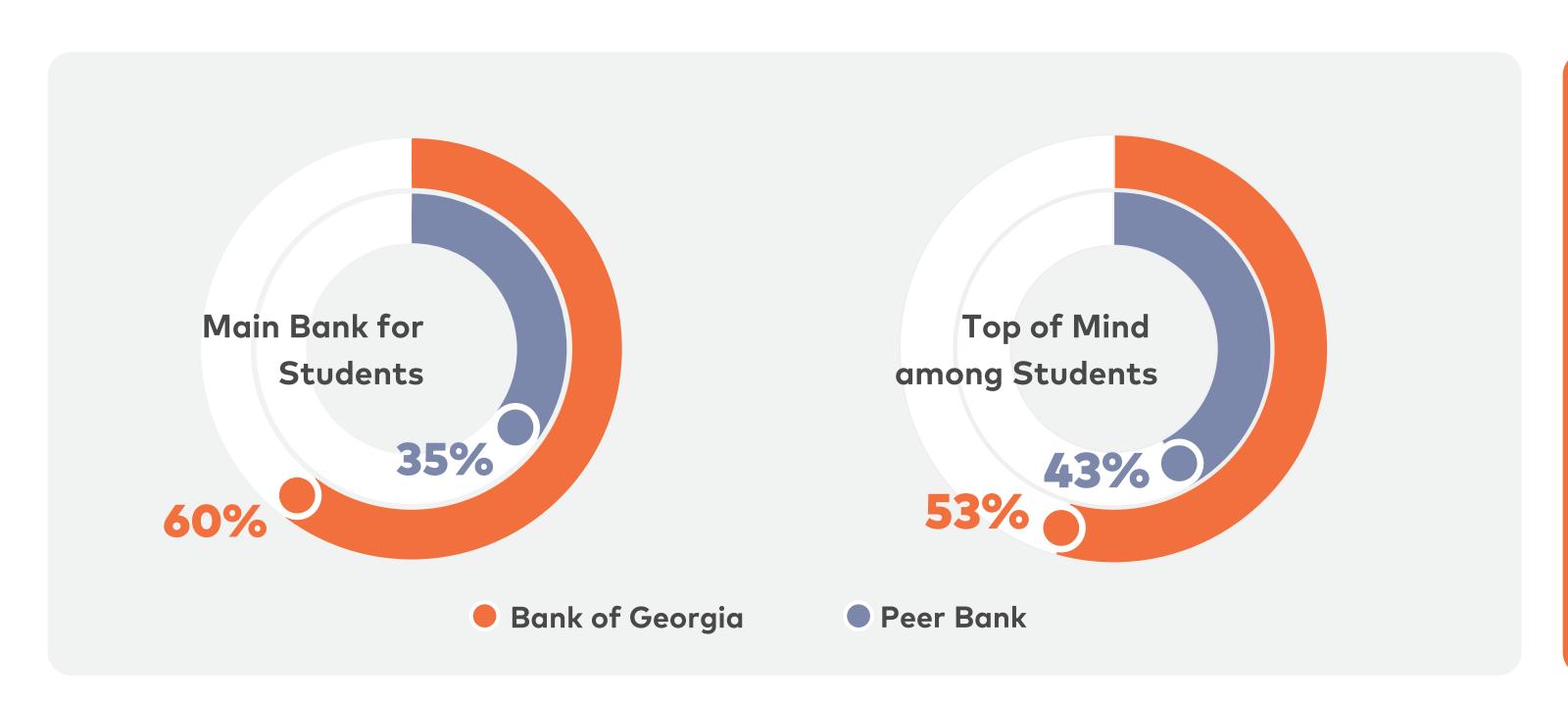


21

Universities participate in BOG payroll programme

20

Out of top 6 largest universities (with 85k+ students, 50%+ of total number of students), 5 universities are in BOG payroll programme



298k
Active customers
aged 7 to 25

<sup>\*</sup> Based on IPM research (independent research company)

## PREMIUM MASS RETAIL CUSTOMERS

## **40K CUSTOMERS**

WITH HIGH INCOME AND POTENTIAL 66% BOGs SHARE OF WALLET



Simple and convenient banking experience provided by dedicated remote Relationship Manager



RM provides expert solutions that meet customers' financial needs



RM helps customers fulfill their financial needs by offering a full spectrum of banking products and services

GOAL

85%

**BOG Share of Wallet** 

4.2

Product to client ratio

80%

**Net Promoter Score** 

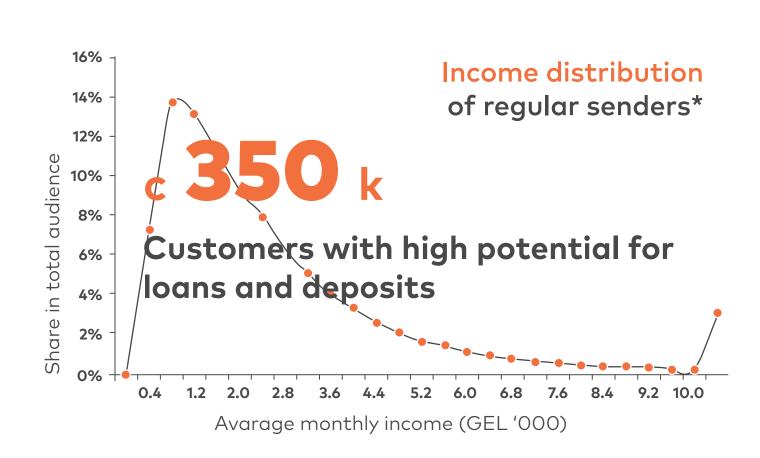
## **GEORGIAN EMIGRANTS**

c 1.3 mln

Georgians living abroad in need of daily banking services

US\$ 1.9 bln

Forecast to be transferred in 2020 (US\$ 1.75bln in 2019)





Enabling Georgians living abroad to open bank accounts and use various services and products



Convenient and varied options for account top-ups through partnerships with international companies



Special deposit and loan products tailored to emigrants' needs

## **MARKET POTENTIAL**

350<sub>k</sub>
Active customers

GEL 1.7 bln
Loan portfolio

GEL 1.5 bln
Deposit portfolio

## **SUMMARY**

- First choice bank and especially for Generation Z
- Leading bank in payments business
- Leading bank in digitalisation
- Extensive experience in advanced analytics
- Focus on customer satisfaction

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